



# SSATP

Africa Transport  
Policy Program

## SSATP Institutional Framework

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# Outline of the Presentation

- ▶ Mid-term review objectives and focus
- ▶ Mid-term review findings
- ▶ Mid-term review recommendations
- ▶ Aspects for discussions

# SSATP Mid-term review process

- ▶ Overall Objective: To assess progress on DP2 and provide recommendations for improvement and the way forward
- ▶ With focus mainly on:
  - Addressing the needs of transport sector
  - Support to RECs and Partner countries
  - Effectiveness of governance structures
  - Consistency with policy reforms in partner countries
  - Value addition in regional and national policy reforms
  - Coordination with other partner's interventions
  - Promotion of cross cutting issues

# SSATP mid-term review findings

- ▶ Findings were grouped into following five areas:
  - SSATP as a tool to foster sound policies
  - SSATP Governance
  - Delivering Results
  - SSATP Resources
  - SSATP Management
- ▶ These have been summarized based on three fundamental considerations:
  - Those impacting SSATP's Mission as a tool for Policy development and capacity building
  - Those related to SSATP's Governance (enabling environment)
  - Those affecting SSATP's Operations (delivery mechanism)

# SSATP mid-term review findings

- ▶ **SSATP Mission**: SSATP as a tool to foster sound policies was not adequately effective
  - SSATP had a mission statement without a policy model
  - Partial involvement in the policy development process
  - Limited ownership of the program
  - Lack of flexibility to adjust to new challenges in the transport sector

# SSATP mid-term review findings

## ▶ Governance of SSATP

- Weak definition of roles and responsibilities (Board, Annual General Meeting)
- Board had difficulties to act upon issues that prevented efficient program management
- Limited representation of stakeholders in the Board
- No clear prioritization mechanism for strategic allocation of resources
- Limited policy initiatives taken by sectoral associations and limited collaboration with SSATP

# SSATP mid-term review findings

## ▶ SSATP Operations

- Scope of work broadened without proportional increase in capacity
- Limited capacity for advocacy work
- Lack of synergy between SSATP and programs of development partners
- Limited outreach through website or publications
- Inefficient decentralization model applied
- Program management team understaffed
- Insufficient reporting –focused on process and not on results

# Recommendations on SSATP Mission

- ▶ Define realistic strategic framework responding to needs and available resources
- ▶ Adjust the SSATP mission statement to emerging needs for sound policy dialogue
- ▶ Anchor the SSATP in Africa
- ▶ Promote cross-fertilization by extending SSATP coverage to North Africa



# Recommendations on Governance

- ▶ The legitimacy of the SSATP must come from the political level at continental level:
  - African Union – Conference of African Ministers of Transport
  - AUC
- ▶ At Technical level:
  - Expert group for development plans e.g ECA, WB, AfDB, EC etc
  - Thematic working groups

## Policy Level

- Conference of African Ministers of Transport
- African Union Commission

## General Assembly

- Countries, RECs, Private sector and industry associations, Development partners

## Technical Level

- Program and expert groups

# Recommendations on Governance

- ▶ Conference of African Ministers of Transport
  - Issues SSATP vision, mission statement and outcomes and strategic political orientations
  - Approves governance framework
  - Approves development plans
  - Monitors outcomes
- ▶ African Union Commission
  - Integrates the input from General Assembly into agenda of CAMT
- ▶ General Assembly as interface with Policy Level
  - Comments on development plan for approval of CAMT
  - Comments on agenda of CAMT related to SSATP
  - Comments on annual work plans and reports focusing on outcomes
  - For Country representatives:
    - Report to Ministers, submit national policy document to SSATP, lead the policy dialogue platforms

# Recommendations on Governance

- ▶ General Assembly as interface with Technical Level:
  - Designates members of working groups
  - Approves designation of high level experts' group
- ▶ Board with support from Expert group:
  - Prepares development plan and ensures consistency between annual work-plans, activities and development plans
  - Oversees Program Management Team
- ▶ Thematic Working Groups:
  - Quality control of SSATP, integration of policy work in country programs and advocacy work, provide inputs on annual work plans, and constitute the channel for emerging issues and specific needs

# Recommendations on Operations

- ▶ Ensure extensive reporting on SSATP outputs and outcomes
- ▶ Tackle emerging challenges combined to a demand-driven approach
- ▶ Ensure sustainability of program activities
- ▶ Mutualize knowledge generation among development partners
- ▶ Match resources and expectations for results
- ▶ Diversify SSATP resource base to embody the African partnership and allow a long term perspective

# Issues for discussions

- ▶ **Mission/role of SSATP**
  - Facilitation versus implementation
  - Knowledge creation/sharing versus application
  - Wholesaling versus retailing
- ▶ **Governance**
  - Structure
  - Board members
  - Member country
- ▶ **Operational aspects**
- ▶ **Decentralization**
- ▶ **Rolling program versus fixed-date program**
- ▶ **Contribution from countries**

# Connecting Africa



THANK YOU